

## **Strategic Priorities 2021-2026**

1. Embrace our Jesuit heritage and dedicate our time and resources towards care for our campus community.

<u>Key Strategies:</u> Living, learning, work environment/faculty staff development/support, mission, programs, student experience, facilities, student experience, increased pay for faculty/staff, state of the art physical plant, revamp administrative support (cross train).

2. Utilize Spring Hill College's platform, influence and reputation by strengthening our impact in Alabama and across the nation.

<u>Key Strategies:</u> Community engagement, innovation, marketing/brand, Visibility, becoming a leader in the Mobile community, faculty development.

3. Instill financial discipline and a return on investment (ROI) lens to create and maintain a sustainable business model.

<u>Key Strategies:</u> Endowment building, 3+1 or 3+2 programs, alternate revenue sources, improved processes, increase enrollment/retention,

4. With a focus on intellectual excellence, innovation and curiosity develop new and in-demand academic programs.

<u>Key Strategies:</u> Reviewing and analyzing admission data to drive innovation and program development, focus on STEAM programs, focus on the co-curricular.